



London Borough of Enfield

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Report Title	2022-23 Annual Report on Contract Procedure Rules and Waivers and Procurement Services Update
Report to:	General Purposes Committee
Date of Meeting:	June 2023
Directors:	Fay Hammond (Executive Director – Resources) and Olga Bennet (Director of Finance – Capital & Commercial, Resources)
Report Author:	Claire Reilly (Head of Policy & Contract Development, Procurement Services)
Classification:	Part I Public

Purpose of Report

1. To provide an update to the General Purposes Committee on the Contract Procedure Rules (CPRs) compliance, Waivers and Procurement Spend. This report covers the period April 2022 to March 2023. It also includes an update on Procurement Services.

Recommendations

- I. To note the annual update to General Purposes Committee on procurement compliance, numbers of waivers, and procurement spend.
- II. To note the update on Procurement Services

Background and Options

1. Procurement Services, reporting to Olga Bennet (Director of Finance, Capital & Commercial) brings together a range of specialist skills and resources to support all Enfield Council service areas throughout the commissioning, procurement, and contract management process, taking a business partner approach. This includes support on request, to Housing Gateway Limited and Energetik. Procurement Services facilitates all procurement over the Public Contracts Regulations 2015 (PCR) financial thresholds (£213k goods and services & £5.3m works). It will facilitate high risk or complex procurements over £100k for goods and services and £2.5m for works and provides support for below PCR threshold projects through self-serve and advice and guidance.
2. The function provides strategic procurement and contract management advice early in consideration of any new initiatives, and to support those managing existing contracts to meet or exceed contract outcomes. Procurement Services lead the tendering process for larger and more complex projects.
3. Nationally, Local Authorities continue to manage the residual impacts on the supply chain of Covid-19, Brexit and the Ukrainian conflict. There have been and remain delays and shortages of some materials for construction, food supplies and price increases. Procurement Services continues to support services to strengthen business continuity plans to mitigate risks to the supply chain through pre-procurement, market engagement and collaboration with finance colleagues on price analysis, trends and costing models.
4. The Council may only contract with external parties within the legal framework for local authority procurement i.e., in accordance with the UK Public Contracts Regulations 2015 (as amended), the Council's Contract Procedure Rules (s135 of the Local Government Act 1972), the general duty to obtain Best Value (Local Government Act 1999) and by following the principles of transparency, non-discrimination and equality of treatment.
5. Under section 135 of the Local Government Act 1972 a local authority is required to make standing orders for contracting of goods, works and services. There is also an obligation to include in those standing orders provisions for securing competition for contracts and regulating the way tenders are invited. The standing orders may provide that contract of a certain value are exempt and may authorise the authority to exempt the provisions were justified by special circumstances. The Contract Procedure Rules (CPRs) are the Council's standing orders as required under the Act.
6. The Contract Procedure Rules are compliant with UK procurement regulations as set out in the Public Contracts Regulations 2015. The regulations make competition of certain contracts mandatory, and these requirements cannot be waived.

7. Following the withdrawal from the EU, Procurement Services has ensured that the Council is compliant with updated regulations. From the 1 January 2021 the UK is no longer required to advertise on the Open Journal of the European Union (OJEU), but on the UK e-procurement portal 'Find a Tender'. Enfield's procurement systems are compliant and interface with 'Find a Tender'. All opportunities nationally are promoted on this platform together with the Council's e-tendering system, the London Tenders Portal and Contracts Finder.
8. A Public Procurement Notice (PPN) 11/20 was published in December 2020 which allows below threshold procurement to reserve to SME's/VCS organisations, and location to county or country.
9. Several Public Procurement Notices were issued by the government between April 2022 and March 2023. Those relevant to the CPR's are listed below:

PPN 01/22 contracts with suppliers from Russia and Belarus	How contracting authorities can further cut ties with companies backed by the states of Russia and Belarus.
Procurement Policy Note 02/22 – The Consultancy Playbook v1.1	Updated version of the Consultancy Playbook (Version 1.1) published 05/09/2022
PPN 03/22 – Updated guidance on data protection legislation	This PPN updates and replaces PPN 02/18 and reflects changes to the data protection legal framework which impacts government procurement.
PPN 01/23: Requirements to publish on Contracts Finder	Guidance for in-scope organisations on how to publish procurement information on Contracts Finder
PPN 03/23	Updates the Selection Questionnaire (SQ) and accompanying statutory guidance. The amendments are based on feedback from buyers and suppliers to improve the supplier selection process and reflect changes to policy. This PPN replaces PPN 08/16

All documentation has been updated to reflect these notices.

10. At the time of writing this report, a new PPN is expected imminently. The Free Trade Agreements with Australia and New Zealand have prompted amendments to current procurement regulations under those trade agreements. These amendments are due to come into force on 25th May 2023 under the Public Procurement Regulations (International Trade Agreements) (Amendment) Regulations 2023/484. These will only apply to procurements commenced after the 2023 regulations came into force.
11. The main change to current procurement regulations is the removal of the use of the Prior Information Notice for making a call for competition. There are

also changes in the procedure to calculate the value of lots and procurements which apply to the Public Contracts Regulations and a new obligation which prevents contracting authorities from terminating contracts “*in a manner which circumvents their obligations under the regulations.*” Contract Procedure Rules will be amended on receipt of the new PPN and accompanying guidance.

12. **Compliance and Contract Procedure Rules**

13. The current CPRs were updated in line with the update of the Council’s Constitution and were published in July 2020. They are used in conjunction with the Procurement Manual. The CPRs are reviewed regularly, and compliance is reported monthly to the Director of Finance – Capital and Commercial within the Procurement Services Dashboard Report. Given the significant transformation of public procurement set out in the Procurement Bill, the CPRs will require a comprehensive review and amendment after the Bill receives Royal Assent (scheduled during June 2023) and publication of Secondary Legislation and Guidance.

14. Compliance to the CPRs for the period of April 2022 to March 2023 is set out in **Appendix B**. Overall compliance to the CPRs is good. To support compliance no new supplier can be created without evidence of compliance to the CPRs.

15. Regular training on following the CPRs for Council Officers is provided via iLearn. Procurement Services also offer training to schools on the CPR’s.

16. There are occasions where it is not practical or possible to follow a full competitive process in accordance with the CPRs. In such instances Service Departments may request a Waiver or Exception to the CPRs, the procedure for which is included in **Appendix A**. The approval of such Waivers and Exceptions are compliant with the CPRs. It should be noted that waivers cannot contravene UK legislation.

17. The July 2020 CPRs were tightened up and now state that all Waivers must be approved by the Executive Director of Resources following review by Procurement Services.

18. Monthly reports are run to look for ‘gaps’ in the contract register. This looks for spend with suppliers where we cannot identify a contract. This helps to minimise noncompliance and ensure that the contract register is up to date. Gaps are then investigated, and relevant actions taken to create a record in the contract register.

19. **Waivers**

20. Over the past nine years the number of waivers has decreased dramatically from 40 in 2014/15, 10 in 2015/16 and 4 in 2016/17 and 1 in 2017/18. There were 0 for 2018/19 and 2019/20, and 1 in 2020/2021, 3 in 2021/22. This can be attributed to Procurement Services working closely with services to look for alternative options and promote a competitive process wherever possible.

21. Four waivers were issued for the period April 2022 to March 2023. This equates to a total contract value of £939,267. This is an increase on last year's value of £298,843. These are detailed in **Appendix C**. Two of these waivers were granted for short term contracts whilst compliant procurements are being carried out.

22. Procurement Services continues to monitor the use of Waivers.

23. Exceptions

24. Under the CPRs there is provision to consider areas that are exceptions. These are permissible within the UK Public Contract Regulations 2015, and the Council's CPRs. Exceptions issued for April 2022 – March 2023 are set out in **Appendix C**.

25. The number of exceptions sought for the period April 2022 to March 2023 is 47. This equates to a total contract value of £5,412,999.

26. This is an increase to the number of exceptions in 2021/22 financial year. This is due to greater engagement with service areas and a drive to get all contracts recorded, to facilitate planning and to allow more strategic procurement activity in the future. Many exceptions have been granted for greater transparency, and to ensure they are on the Councils Procurement Pipeline to carry out a competitive process within the next 12 – 18 months.

27. In all cases these exceptions had been discussed with Procurement Services through the Procurement Assurance Group and had been agreed, as being within the best interests of the Council at that time. In most cases these are for specialised areas of spend or an interim solution whilst a more strategic procurement plan is put in place.

28. As Procurement Services reviews its governance, and has created the procurement pipeline, many non-ratified contracts have been found. To ensure transparency many of these have been created in the corporate contract register or put through as an exception as a 'holding' position while a more compliant solution is found.

29. Extensions and Frameworks

30. At the time of writing this report there are 301 live contracts in the Contract Register (LTP).

31. Total number of contracts in the contract register that have an extension option is 85 of which 24 have already had the extension option taken.

32. Overview Table of Framework and Extensions 2022 - 2023

Number of contracts accessed via a framework or is a framework	50
Number of live contracts let via a single supplier Framework	8
Number of live contracts with extensions	85
Number of contracts expiring this year (2023-24) with extensions (See appendix G)	17

Number of current live contracts that have executed an extension.	24
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33. Table of live contracts let via a Single Provider Framework

Title	Dept	End Date	Net Value
Prepaid Cards NEPO505 Framework Contract for the provision of Prepaid Card Accounts.	People	28/02/2025	£280,000
Investment Management Consultancy Services for the London Borough of Enfield Pension Fund (National LGPS Framework)	Resources	09/02/2024	£250,000
School Holiday Playschemes, Play and Leisure Activities for SEND Children and Young People	People	31/03/2025	£230,061
Learning Management System - Annual Maintenance & Support CCS Gcloud12 call off.	Resources	01/08/2024	£107,720
Amazon Business – Public Sector Digital Marketplace – YPO Framework	Resources	04/05/2026	£3,000
The provision of MFDs and services for the council. CCS Framework agreement RM3781 LOT1 (only one provider on this lot)	Resources	31/12/2023	£375,000
Translation Services OJEU procurement run by Newham to provide Framework	Resources	31/03/2024	£2,250,000
Out of hours telephony service OJEU procurement run by Ealing to provide Framework	Resources	30/09/2025	£1,386,000

34. Procurement Spend Information

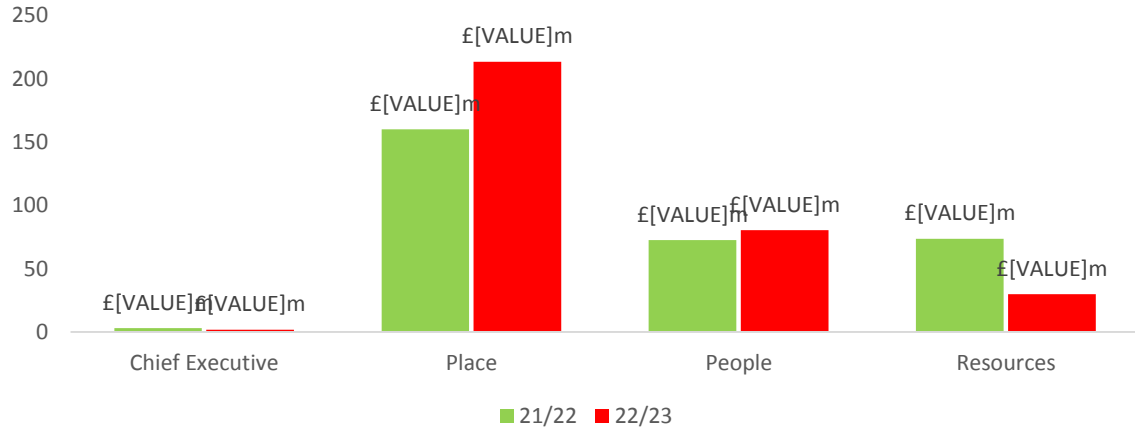
35. The spend profile of Enfield Council is typical for a tier 1 Local Authority with the main spend categories being People and Place. Total 3rd party spend for April 2022 – March 2023 was £984.9m. This is an increase from previous period April 2021 – March 2022 of £925.4m, representing a change of 6.4%. Spend profile is set out in below for period April 2022 to March 2023.

36. Typically spend is classified as ‘subject to procurement’ or ‘not subject to procurement’. Not subject to procurement spend is spend that is exempt from Public Contract Regulations 2015, such as salaries, taxes, property purchasing or rent, care packages, barristers.

37. The spend subject to procurement for the period 2022 – 2023 was £325.8m whilst the Council spends a further £659.1m with third parties that is classed as not subject to procurement, making a total of £984.9m.

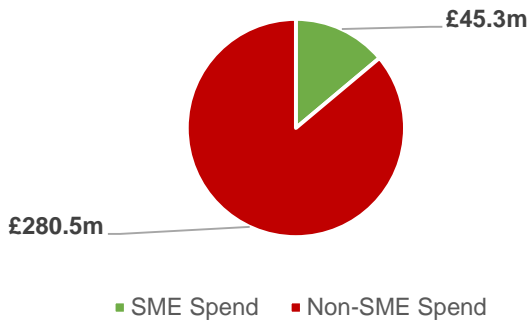
38. The procurement spend of £325.8m is divided between four departments as shown below. From 2023/24 this will be split by 5 departments with the addition of Environment and Communities.

Total Procurement Spend 2021/22 and 2022/23

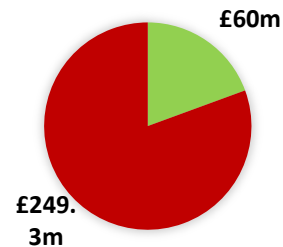


39. Spend with Small to Medium Enterprises companies was £45.3M equating to 14% of total spend. This is a decrease from £60m last year, but an increase of £10m on 20/21's figure. Tracking SME spend is difficult if the Supplier does not inform the Council, it is an SME.

SME Spend 2022 - 2023



SME Spend 2021 - 2022



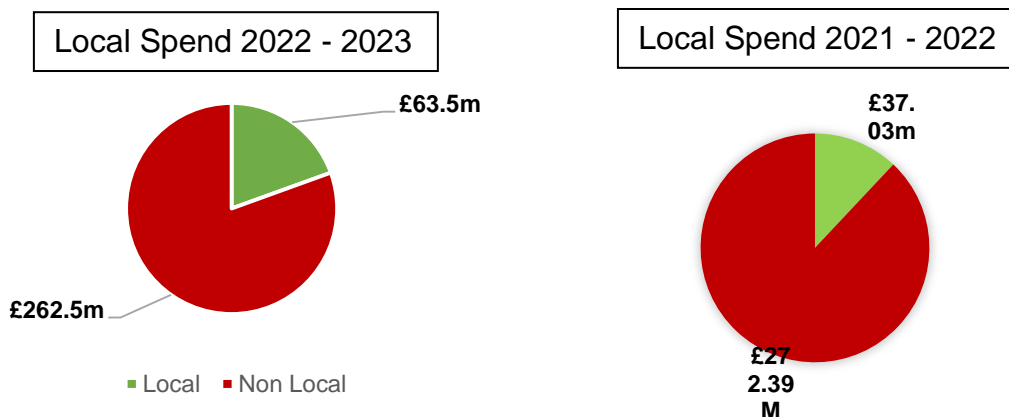
40. Overview of SME Spend Table

	Value 22 -23	Percentage 22-23	Value 21 - 22	Percentage 22-23
SME Spend	£45.3m	14%	£60M	19%
Non-SME Spend	£280.5m	86%	£249.3m	81%
Total Spend	£325.8m		£309.4m	

41. Local spend with suppliers subject to procurement was £47M, equating to 14% of total procured spend. This is an increase of £10m which equates to

27% on previous period where spend with local suppliers was £37m. Local spend is defined by the 'Payee address' being within an Enfield Borough postcode.

42. Development of reports over the past year have helped to identify local spend that going through 'agent systems' such as Access UK and Matrix MM. Through this we have identified a further £16.6m of spend that is remaining within the borough. This takes the total spend to £63.5m and increased to 19%.



43. Overview of Local Spend Table

	2022 – 2023 Value	2022 – 2023 Percentage	2021 – 2022 Value	2021 – 2022 Percentage
Local Spend	£63.3m*	19%	£37.03m	12%
Non-Local Spend	£262.5m	81%	£272.3m	88%
Total Spend	£325.8m		£309.4m	

*Includes agent system spend

44. The CPRs require officers to obtain quotes from local suppliers where possible, subject to best value considerations and to consider how to develop the local market to support delivery of the contract
45. Work is being undertaken to increase the number of local suppliers and opportunities offered to them. This includes application of the Sustainable and Ethical Procurement Policy, regular engagement with local businesses at events held by organisations such as Enterprise Enfield, the North London Chamber of Commerce and through advertising pre-procurement market engagement events, and development of advice and guidance on the Council's website.

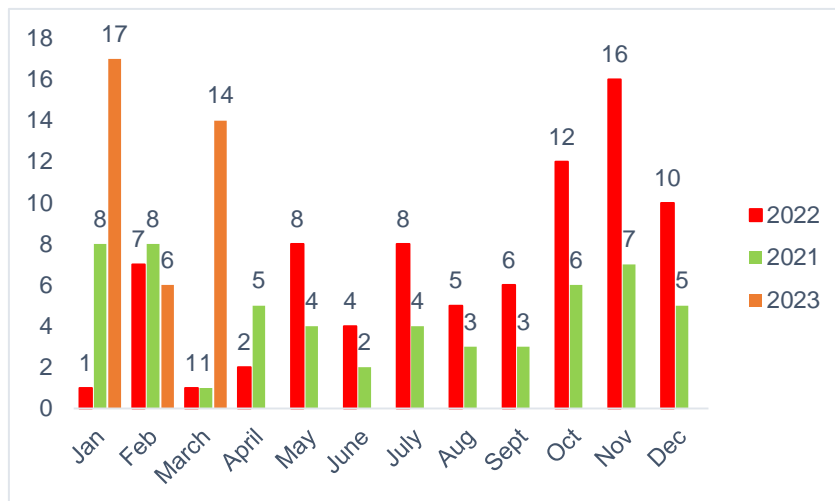
46. **Procurement Services Update**

47. Procurement Services restructured and went 'live' with a new structure in March 2022. The function is operating with a vacancy in the key area of Procurement lead for the Construction, Housing and Highways. There is a national shortage of experienced procurement professionals in this category.

Locally, the function has been able to support projects in this area through other members of the team and the Head of Service. Conversations with peers across London have and are being held in attempts to mitigate the national shortage of available professionals and junior members of the team are being trained in the necessary specialist areas as part of succession planning.

- 48. Procurement Services introduced a Category Management Approach and Contract Management Support in March 2022. This has provided Strategic Procurement Partners with category specific knowledge for Digital Services, People Services and Corporate Spend.
- 49. Having specialists in category spend supporting Service departments through better understanding of the market, challenges, and service delivery outcomes.
- 50. The Head of Procurement has and continues to engage with services across the organisation to communicate the new offer. This has been well received with good feedback and is evidenced by the by the increase in requests for support.

51. Graph Showing Requests for Procurement Support 2022 - 2023



- 52. A review of all procurement governance has been carried out and is still ongoing to give decision makers the assurance and confidence of high-quality procurement standards and value for money at all stages of the procurement cycle from sourcing strategy through to any requests for contract extensions, variations, and modifications.
- 53. The review of governance has led to the implementation of the Procurement Assurance Group and Gateway process. The Procurement Assurance Group is comprised of Procurement, Finance and Legal professionals. It meets weekly and takes all procurement projects led by Procurement Services through a 'gateway' assurance process.
- 54. The Procurement Assurance Group also reviews the procurement pipeline, governance updates and waivers and exceptions. New processes have been developed to strengthen governance around extensions and variations to

contracts. These all now need to come to the Procurement Assurance Group to ensure compliance and governance.

55. The Departmental Procurement Boards were not seen as adding value and were disbanded in favour of the Procurement Assurance Group.
56. Regular reporting is being developed and a copy of the procurement services 'dashboard' is circulated to the Director Finance – Capital and Commercial monthly.
57. To support Services and officers the Procurement intranet pages have been extensively updated. More contract and spend information is available to support visibility. Additionally, support guides and checklists have been updated. A training strategy has been developed to support officers across the Council to carry out procurement more effectively and support the Council Plan.
58. To support the move to more strategic procurement, it has been recognised that investment is needed in systems for monitoring and reporting of contract management activity.
59. In July 2022 cabinet approved Procurement Services new [Sustainable and Ethical procurement policy](#). This sets out how the Councils plan will be delivered through procurement activity.
60. The policy focuses on four priority areas:
 - **Social Value** - In line with the Council's Contract Procedure Rules, officers must consider the inclusion of a minimum 10% evaluation weighting for social value in all procurements over the public procurement threshold and are strongly encouraged to include this in procurement under the threshold.
 - **Ethical Procurement:** The policy supports the Council's Fairer Enfield policy and sets out how suppliers can support the Council in delivering Equality and Diversity.
 - **Supporting the Local Economy and Local Employment:** Through its procurement activities, the Council will create high quality employment and training opportunities for residents and support local businesses. It includes new Enfield Skills Academy and explains guidance for staff will be developed on how to give a higher weighting, and where appropriate and proportional, up to 50% of the weighting, to local economy, employment, and skills.
 - **Climate Action:** In line with Enfield's Climate Action Plan, this policy sets out how the Council will minimise carbon emissions and negative environmental impacts
61. There was wide consultation both internally and externally to gather input and feedback to the policy. Procurement Services work closely with the Modern Slavery Team and attends the Modern Slavery Board to ensure alignment of the policy with the Councils Modern Slavery strategy. The Modern Slavery statement and the Modern Slavery section in the Sustainable and Ethical procurement policy were jointly developed with the Modern Slavery Team.

62. The Sustainable and Ethical Procurement Policy is being implemented through procurement activity. An update report on the implementation of the Sustainable and Ethical Procurement Policy was submitted to the Equalities Board in March 2023.

63. This year has also seen an increase in the number of procurement projects being outsourced to 3rd parties. This is due to a lack of resources in Service Departments to support procurement activity, and to bring in subject matter experts to support the development of the specification and tender documents, and in response to Procurement Services having insufficient resources to meet demand.

64. To manage this Procurement Services have created a 3rd Party Procurement Policy. This sets out the expectations of the Council regarding the 3rd party's obligations, the governance they need to follow, and the standard that need to be upheld. It also sets out responsibilities, and liabilities if there is a challenge.

65. Contract Management

66. The development of a culture of contract management is continuing. A Contract Management Framework is being development to be implemented across the organisation. This will set out what actions Service Departments should undertake for robust and effective contract management.

67. A contract tiering tool has been implemented that will classify the tiering of contracts. This will link to the Contract Management Framework, Supplier Resilience checking and contract management reviews. The classification is based on value, risk, data sensitivity and complexity to reprocure. The classifications are:

Platinum	Very high: value, risk, data sensitivity & complexity to re-procure.
Gold	High: value, risk, data sensitivity & complexity to re-procure.
Silver	Medium: value, risk, data sensitivity & complexity to re-procure.
Bronze	Low: value, risk, data sensitivity & complexity to re-procure.
Unclassified	Very low: value, risk, data sensitivity & complexity to re-procure.

68. The classifications run from Platinum being the highest risk contract in terms of the 4 measures (value, risk, data sensitivity and complexity to reprocure), down to unclassified which is very low risk and complexity. This classification method is also used by Finance for their financial standing tests during Procurement delivery, and in line with Government Standards.

69. The classification will drive the activity required by the contract manager to ensure that effective contract management is being carried out to reflect the risk and complexity of the contract. It also ensures that the level of activity is proportional. The activities required are set out in the Contract Management Framework.

70. The Classification will also lead to a supplier resilience programme (to be implemented later in the year), so those that are Platinum will have monitoring by Procurement Services in place to look at external influences that might affect supplier failure or performance eg stock market pricing.

71. The Classification will also help to prioritise contracts for a review programme. This will be implemented later this year once the framework is up and running.

72. The table below shows the number of classifications carried so far.

Number of Contracts Classified	Number Platinum	Number Gold	Number Silver	Number Bronze
50	4	36	10	0

73. Since January 2022 there has been support for Contract Management. The Contract and Supplier Relationship manager has been working with several Service Departments to support around 16 separate contract management activity, which has been well received. This ranges from supporting extensions and variations, contract reviews and negotiations, and training and upskilling officers. We have supported services to better understand their contracts and implement more robust contract management activity within the service.

74. One example is the CCTV Service. This is a large services contract for (£2.5m). Procurement Services provided training and toolkits to the service to support more robust contract management, explaining how to carry out effective contract management. This was well received with the Service Department taking time to feedback. (Excerpt of feedback '*Sev structured the meetings using the contract management template he created and demonstrated if used properly all aspects of what needs to be discussed will be covered*').

75. We have also supported Waste Services with their contract at Barrowell Green. This helped to upskill officers within the Service, and supported the implementation of robust contract management, and supported negotiation of the contract. Thanks were given at EMT for this work.

76. More generally working with services supporting several services departments to resolve contract performance issues, changes in provision and implement better practice in response to audits. This support has been well received by services.

77. The Contract Management and Policy team are continuing to review processes and governance, specifically around contract extensions. Implementing a new novation process and variation and extension pro-forma, to ensure more robust reviews of contracts prior to contract extensions being executed.

78. Continuing to work with service departments, training contract managers to understand the activities and requirements for robust and effective contract

management. Developing and providing toolkits and templates for recording available on a 'micro site' on the Intranet for guides and information.

79. A review programme will be developed this year based on the Classification of high spend/high risk contracts. This review programme will work with services to review contract management efficiency, supplier performance, risk, and contract strategy. An action plan will be drawn up with the service to action findings from the review.

80. The top 10 contracts by value are now monitored by Procurement Services and reported on the Monthly Dashboard. Contract Managers send a monitoring report to procurement services. **(See Appendix E)**

81. Procurement Bill

82. Procurement Services are preparing for the new Procurement Bill which is scheduled to receive Royal Assent during July 2023. Work will then take place on finalising the Secondary Legislation, Guidance, and a public consultation. Once passed there is likely to be a 6-month implementation period. The date for full implementation is likely to be during Spring 2024.

83. The Government has stated that it wants to simplify the procurement process, increase transparency, and ensure that Social Value, Climate Action and Economic Development are more central within procurement activity. There will be a simplification to just 3 routes to market (open, restricted, and flexible), but much more activity around notifications for transparency.

84. The changes in UK procurement regulations will necessitate a review of the current CPRs. In preparation new CPRs are already being drafted in readiness. Once the new regulations are passed and new CPRs drafted the new CPR's will need to be agreed at full Council as they are part of the constitution.

85. Following the creation of the new CPRs there will be a need to ensure that all Council officers involved in procurement are aware of the new bill, its obligations, and how these have been reflected in the new CPRs.

86. Next Steps

87. An Annual Procurement Plan and 3-year pipeline' is being developed. This will be a pipeline of work to include all 'known' and 'to be' procurement projects for a 3-year period. This will provide a strategic view of procurement across the Council, support resource planning, provide greater transparency and opportunities for local business and ensure compliance for the new Procurement Bill that is mandating that Councils publish procurement pipelines of minimum 18 months to 3 years.

88. Given the limited resources in Procurement Services, the team is focusing on high risk, or complex procurement.

89. The service continues to develop its working practices to implement more industry best practice, ensure compliance, value for money and to add value to the organisation
90. The last year has seen a lot of transformation within the team and working with services to develop accurate baseline data, a more transparent approach to procurement and the Councils procurement pipeline.

Preferred Option and Reasons for Preferred Option

67. Continue to develop new processes and ways of working that will support compliance, but also ensure flexibility to meet the needs of the Council and add value
68. Focus and prioritise on those projects that are high risk for the Council, will generate savings and efficiencies and maximise impact.

Relevance to Council Plans and Strategies

69. Procurement Services supports the delivery of the Councils Plan priorities by enabling services to commission and procure contracts that delivery council outcomes, supporting clean and green places, strong, healthy, and safe communities, thriving children and young people, more and better homes and an economy that works for everyone.
70. Procurement Services supports the delivery of the Councils Plan principles through its sustainable and Ethical Procurement Policy, the Contract Procedure Rules and Contract management framework.
71. Providing a wide range of policy and analytical support as it relates to suppliers and external markets and to provide guidance through the legal and internal processes that govern how the public's money is spent.
72. Procurement Services is an enabling service and supports Council services through procurement to support the delivery of homes in well-connected neighbourhoods, safe, healthy, and confident communities, and an economy that works for everyone. Through procurement activity it ensures that suppliers support the Fairer Enfield Policy and Climate Action.

Financial Implications

73. This is an update only report and there are no financial implications for this report. Procurement Services works closely with Financial Services throughout the life cycle of the Procurement Project to ensure financial probity.

Legal Implications

74. This is an update report and there are no legal implications for this report. Procurement Services works closely with Legal services throughout the life

cycle of the Procurement Projects to ensure legal compliance and governance.

Equalities Implications

75. Equalities are considered during procurement through the Sustainable and Ethical Procurement Policy, that includes sections on equalities.

76. Environmental and Climate Change Implications

77. Climate implications are considered during procurement through the Sustainable and Ethical Procurement Policy, that includes sections on Climate Action and sustainability.

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Appendices

Appendix A	Excerpt from CPR rules for Exceptions and Waivers (Rules 15 and 17)
Appendix B	CPR compliance April 2022 – March 2023
Appendix C	Exceptions and Waivers issued April 2022 – March 2023
Appendix D	Send breakdown by General Ledger Classification & UNSPSC classification
Appendix E	Top 10 Contracts monitored by Procurement Services
Appendix F	Top twenty suppliers by spend April 2022 – March 2023
Appendix G	Contract extensions April 2022 – March 2023

Background Papers
None.

Appendix A
Excerpt from CPRs (Rules 15 & 17)

15. EXCEPTIONS TO COMPETITIVE TENDERING

15.1 Where competitive tendering is impossible then an exception can be used, but the Service Department, must demonstrate why they were unable to demonstrate VFM through a competitive process and that the use of this rule meets Council needs.

15.2 This Rule can be applied only where:

- (i) The procuring officer uses a legally compliant Framework which the Council has procured or has the right to access (subject to complying with the rules applicable to that Framework, including mini competition);
- (ii) A suitable corporate contract is in place for the Services/Supplies/Works being procured;
- (iii) Competition is prevented by Government or statutory control;
- (iv) Repairs, services, works, parts, goods or materials are required relating to existing machinery, vehicles, plant or equipment of a proprietary nature, where no suitable alternative Supplier exists;
- (v) Ongoing maintenance, updating, licencing and support is required relating to existing ICT hardware and/or software that is proprietary in nature and no suitable alternative Supplier exists;
- (vi) The contract provides in writing for an extension to the length of the contract's term and the following conditions are met:
 - The extension is for substantially the same works, supplies and/or services provided in the original contract;
 - The financial terms for the extension are as agreed in the original contract;
 - The length of the extension is no longer than that permitted by the original contract;
 - Such extension would not breach the Public Contract Regulations 2015; and
 - The appropriate authority/approval is in place in accordance with the Scheme of Delegation.
- (vii) The contracts being procured are for special education needs or social care services below relevant EU Threshold and, in the opinion of the responsible officer it is considered in the Council's interest or is

required to meet obligations under relevant legislation. If above EU Threshold, officers are reminded that the Public Contract Regulations 2015 may apply.

- (viii) Upon evidence of extensive market testing and consultation with P&C Hub/Legal Services, the Goods, Services or Works are only available from a single Supplier and no suitable alternative is available.
 - (ix) Contracts below EU Threshold being procured are for specialist professional services necessary to support children's or adult services where service users/clients select the Supplier, but the grant funding is via the Council.
 - (x) Contracts are awarded between the Council and a 'Teckal Company'. Advice should be sought from Legal Services as to the application of the Teckal exception, and appropriate Council governance process should be followed.
 - (xi) In relation to the exceptions, advice should be sought from the P&C Hub and (where applicable) Legal Services as to whether there is any risk of the Council breaching Public Contract Regulations 2015.
 - (xii) Where a contract is entered into via any of the rules above then the contract must be recorded on the E-Tendering Portal.
 - (xiii) Over £100,000 where no tenders, no suitable tenders, no requests to participate or no suitable request to participate have been received in response to a tender process, provided that the initial conditions of the contract are not substantially altered, then the Service Department can negotiate with a single Supplier. Refer to the Procurement Manual for the process to follow.
 - (xiv) The aim of the procurement is the creation or acquisition of a unique work of art or artistic performance. Refer to the Procurement Manual for the process to use this Rule.
- 15.2 In relation to the exceptions, the requirement to comply with the Public Contract Regulations 2015 remains. Officers should consider publishing a Voluntary Ex-Ante Transparency (VEAT) Notice for any exception granted that is higher than the EU Threshold and the procedures leading to the award under the Regulations must be followed. A VEAT Notice can only be issued with approval from the P&C Hub.
- 15.3 Any decision not to seek competitive tenders must fully comply with this Rule 15, be reasonable in all the circumstances and be in the best interests of the Council. The decision must be recorded in writing and all documentation supporting the decision must be retained on the E-Tendering Portal.

15.4 Exceptions will be reported to the Executive Director of Resources on a quarterly basis. Application for an Exception must be made via the Exceptions and Waiver form for recording and ensuring that the Contract is entered onto the Corporate Contract Register.

17. APPLICATION AND WAIVER OF THE RULES

17.1 These Rules apply to all contracts for Supplies, Works or Services entered into by the Council, except where a Waiver of all or part of the Rules is approved. Waivers should only be sought in **exceptional circumstances** given the general presumption that competition is the best way to demonstrate VFM.

17.2 It must be noted that where the value of the contract is over the EU threshold the Council must comply with the requirements of Public Contract Regulations 2015 therefore it is not possible to waive these requirements, and contracts let in this way will be in breach of the Regulations.

17.3 All Waivers are reported Council's General Purposes Committee on an annual basis by the P&C Hub.

17.4 The officer requesting the Waiver **must** keep a written record of any waiver of the Rules. Application of a waiver can be made via the [Exceptions and Waiver form](#) and will be reviewed and approved by the Executive Director of Resources.

17.5 Contracts let via a Waiver must have documentation held on the E-Tendering Portal to create a record on the Corporate Contract Register.

17.6 Waivers will only be issued for a period of 12 months, unless agreed otherwise by the Executive Director of Resources.

Appendix B 2022-2023 Compliance Reports

Number of projects in progress over £25k where too few suppliers were invited to quote.



Appendix B Continued

List of projects where insufficient invitations to quote were requested.

LTP Reference	Value	Contract Title	Suppliers Invited	Department	Reason
DN607380	£120,000	CMFM Building Condition Surveys	1	Place	Call from a framework
DN648661	£98,000	Clerk of Works Services Relating to Projects at Alma Estate and Meridian Water	1	Place	Direct award from framework
DN648656	£98,000	Employers Agent Services Relating to Projects at Alma Estate and Meridian Water	1	Place	Direct award from framework
DN640789	£90,000	Architecture, Planning and Technical Consultant Appointment for Joyce & Snell's Estate Regeneration Hybrid Planning Application	1	Place	Direct award from framework
DN598251	£80,000	Installation of Civic Centre Car Park ANPR System	2	Place	Following market engagement only two suppliers able to respond within timescales
DN558950	£50,000	Incremental Housing Design Study and Meridian Water East Bank	2	Place	Awaiting response from Service
DN558121	£50,000	Civil Engineering and Town Planning Advisory Support Services for Meridian Water Regeneration Programme	2	Place	Awaiting Response from Service

Appendix C

Table of all exceptions April 2022 – March 2023

Department Name	LTP Reference	Procurement Title	Supplier	Reason	End Date	Value	Date
Chief Executive	DN621230	Inspirational Speaker	Charlton Farm Ltd (Sally Gunnell)	Exception 15.2 (viii): Upon evidence of extensive market testing and consultation with P&C Hub/Legal Services, the Goods, Services or Works are only available from a single Supplier and no suitable alternative is available.	30.06.2022	£28,800	08/07/2022
Resources (DS)	DN621789	Annual Maintenance & Support	STORM Technologies	Exception 15.2 (v): Ongoing maintenance, updating and support of existing ICT hardware and/or software that are proprietary in nature and no suitable alternative supplier exists.	01.04.2023	£93,000	11/07/2022
People	DN622650	Enfield HAF Programme 2022	Time for Change AM Ltd	Waiver 1.3 (iii) - Non usage of Council's E-Tendering Portal	30.06.2023	£35,000	12/07/2022
People	DN622652	Enfield HAF Programme 2022	Anytime Childcare	Waiver 1.3 (iii) - Non usage of Council's E-Tendering Portal	30.06.2023	£68,000	12/07/2022
People	DN622656	Enfield HAF Programme 2022	Edmonton Community Partnership	Waiver 1.3 (iii) - Non usage of Council's E-Tendering Portal	30.06.2023	£35,000	12/07/2022
People	DN622660	Enfield HAF Programme 2022	First Kicks Sports Ltd	Waiver 1.3 (iii) - Non usage of Council's E-Tendering Portal	30.06.2023	£70,000	12/07/2022
People	DN622664	Enfield HAF Programme 2022	Get With the Kids Vibe	Waiver 1.3 (iii) - Non usage of Council's E-Tendering Portal	30.06.2023	£72,000	12/07/2022
Resources	DN631217	AVC Wise	AVC Wise	Exception 15.2 (viii): Upon evidence of	01.09.2025	£90,000	02/09/2022

				extensive market testing and consultation with P&C Hub/Legal Services, the Goods, Services or Works are only available from a single Supplier and no suitable alternative is available.			
Resources (DS)	DN632996	Capita Children Services - all relating to eStart	Capita	Exception 15.2 (v): Ongoing maintenance, updating and support of existing ICT hardware and/or software that are proprietary in nature and no suitable alternative supplier exists.	31.03.2023	£47,732	14/09/2022
Resources (DS)	DN633020	Annual Fee Core+ Full Managed Service Contract Number: 83000084	Access UK Limited	Exception 15.2 (v): Ongoing maintenance, updating and support of existing ICT hardware and/or software that are proprietary in nature and no suitable alternative supplier exists.	31.08.2023	£47,684	14/09/2022
Resources (DS)	DN634778	Fortinet Annual Maintenance & Support	Switchshop	Waiver 1.3 (iii) - Non usage of Council's E-Tendering Portal	17.09.2024	£60,952	26/09/2022
Resources (DS)	DN634799	Annual Maintenance & Support	Learning Pool	Waiver 1.3 (iii) - Non usage of Council's E-Tendering Portal	01.08.2024	£107,720	26/09/2022
People	DN635862	Vaccine Champions	Revival Christian Church	Exception 15.2 (viii): Upon evidence of extensive market testing and consultation with P&C Hub/Legal Services, the Goods, Services or Works are only available from a single Supplier and no suitable alternative is available.	31.12.2022	£30,000	30/09/2022
People	DN606992	Vaccine Champions	Edmonton Community Partnership	Exception 15.2 (viii): Upon evidence of extensive market testing and consultation with P&C Hub/Legal Services, the Goods, Services or Works are only available from a single Supplier and no suitable alternative is available.	31.12.2023	£52,000	30/09/2022

				available.			
Resources (DS)	DN637128	Enfield Libraries License, Support and Maintenance	D-Tech	This procurement is compliant with Exception 15.2 (v) of the Council's CPR's as it is for ongoing maintenance updating and support of existing ICT hardware and software, therefore no suitable alternative supplier exists. Suitable arrangements will need to be made for procurement of a replacement of this product as it will shortly be end of life	30.09.2023	£30,101	10/10/2022
Resources	DN637520	Cycle to Work scheme	Cycle scheme	Exception 15.2 (viii): Upon evidence of extensive market testing and consultation with P&C Hub/Legal Services, the Goods, Services or Works are only available from a single Supplier and no suitable alternative is available.	30.09.2023	£59,000	11/10/2022
Resources (DS)	DN638230	Mobile Thermal Printers	XMA	Waiver 1.3 (iii) - Non usage of Council's E-Tendering Portal	01.01.2025	£63,502	12/10/2022
Resources (DS)	DN638516	Desktop mapping solution for the geographic information system (GIS) analyst to visualize, analyse, edit, interpret, and output data	Precisely Software Limited	Exception 15.2 (v): Ongoing maintenance, updating and support of existing ICT hardware and/or software that are proprietary in nature and no suitable alternative supplier exists.	31.10.2024	£36,503	14/10/2022
Place	DN639816	DAC Outdoor and Indoor Furniture	Building Bloqs CIC	Waiver 1.3 (iii) - Non usage of Council's E-Tendering Portal	10.12.2022	£63,000	25/10/2022

Resources	DN641109	Brokerage Fees (loan)	Tradition (UK) Ltd	Waiver 1.3 (iii) - Non usage of Council's E-Tendering Portal	22.09.2026	£200,000	02/11/2022
Resources (DS)	DN644388	Annual Maintenance & Support for VMWare vSphere 8	SoftCat	Waiver 1.3 (iii) - Non usage of Council's E-Tendering Portal	11.11.2025	£28,934	23/11/2022
Resources (DS)	DN644397	RAPID 7 SIEM (IDR) & IVM - 1 Year License Renewal	Caretower	Exception 15.2 (v): Ongoing maintenance, updating and support of existing ICT hardware and/or software that are proprietary in nature and no suitable alternative supplier exists.	31.03.2024	£170,587	23/11/2022
People	DN649045	Provision of Autism Support Services in Enfield	One to One (Enfield)	Exception 15.2 (viii): Upon evidence of extensive market testing and consultation with P&C Hub/Legal Services, the Goods, Services or Works are only available from a single Supplier and no suitable alternative is available.	09.11.2024	£64,166	20/12/2022
Resources (DS)	DN649114	Waste Collection Route Optimisation Software	Bartec	Exception 15.2 (v): Ongoing maintenance, updating and support of existing ICT hardware and/or software that are proprietary in nature and no suitable alternative supplier exists.	31.12.2023	£34,840	20/12/2022
Resources (DS)	DN649969	Professional Service Days and Penetration Testing	Caretower	Exception 15.2 (v): Ongoing maintenance, updating and support of existing ICT hardware and/or software that are proprietary in nature and no suitable alternative supplier exists.	31.03.2024	£49,750	04/01/2023
Place	DN650339	Cheshire House Electrical Boiler Installation	CBM Electrical	Exception 15.2 (viii): Upon evidence of extensive market testing and consultation with P&C Hub/Legal Services, the Goods, Services or Works are only available from a single Supplier and no suitable alternative is	31.01.2023	£226,195	06/01/2023

				available.			
Place	DN650341	Shropshire House Electrical Lateral Mains Upgrades	CBM Electrical	Exception 15.2 (viii): Upon evidence of extensive market testing and consultation with P&C Hub/Legal Services, the Goods, Services or Works are only available from a single Supplier and no suitable alternative is available.	31.01.2023	£447,264	06/01/2023
Place	DN650345	Cheshire House Electrical Lateral Mains Upgrades	CBM Electrical	Exception 15.2 (viii): Upon evidence of extensive market testing and consultation with P&C Hub/Legal Services, the Goods, Services or Works are only available from a single Supplier and no suitable alternative is available.	31.01.2023	£414,000	06/01/2023
Resources (DS)	DN650349	Caspar Cloud – SaaS Client & Case Management Solution	Trojan Consulting	Exception 15.2 (v): Ongoing maintenance, updating and support of existing ICT hardware and/or software that are proprietary in nature and no suitable alternative supplier exists.	28.02.2025	£30,820	06/01/2023
Resources	DN651256	Recruitment of Finance Specialists	Ivy Rock Partners	Waiver 1.3 (iii) - Non usage of Council's E-Tendering Portal	01.06.2024	£35,000	13/01/2023
Resources (DS)	DN652319	SAP additional licences and support	SAP UK	Exception 15.2 (v): Ongoing maintenance, updating and support of existing ICT hardware and/or software that are proprietary in nature and no suitable alternative supplier exists.	01.01.2024	£47,236	20/01/2023
People	DN576797	Service to provide Independent Review Officers and Child Protection	Aidhour Ltd	Exception 15.2 (vii): Special education needs or social care services below relevant EU Threshold and, in the opinion of the responsible officer it is considered in the Council's interest or is required to meet obligations under relevant legislation.	31.03.2022	£100,000	21/02/2023

		Chairs					
Resources	DN658188	Operation Engage Collaboration	Met Police	Exception 15.2. (iii): Effective competition is prevented by government or statutory control.	31.03.2023	£40,000	27/02/2023
Chief Executive	DN660890	Long Service Award	One4All	Exception 15.2 (viii): Upon evidence of extensive market testing and consultation with P&C Hub/Legal Services, the Goods, Services or Works are only available from a single Supplier and no suitable alternative is available.	08.03.2028	£50,000	09/03/2023
Resources	DN541260	Consultancy Services	Aon Hewitt	Exception 15.2 (viii): Upon evidence of extensive market testing and consultation with P&C Hub/Legal Services, the Goods, Services or Works are only available from a single Supplier and no suitable alternative is available.	30.09.2023	£25,000	16/03/2023
Resources (DS)	DN661623	Highways Case Management System	Bentley Systems (UK) Limited	Exception 15.2 (v): Ongoing maintenance, updating and support of existing ICT hardware and/or software that are proprietary in nature and no suitable alternative supplier exists.	28.02.2024	£122,233	17/03/2023
Resources (DS)	DN649784	Mimecast License	Caretower	Waiver 1.3 (iii) - Non usage of Council's E-Tendering Portal	31.03.2024	£151,466	17/03/2023
Resources (DS)	DN661591	Annual Support and Maintenance for Asbestos Management System	PSI2000	Exception 15.2 (v): Ongoing maintenance, updating and support of existing ICT hardware and/or software that are proprietary in nature and no suitable alternative supplier exists.	31.03.2024	£39,987	19/03/2023
Resources (DS)	DN661602	Library Management System Annual	SIRSI	Exception 15.2 (v): Ongoing maintenance, updating and support of existing ICT hardware and/or software that are proprietary	06.03.2024	£43,294	19/03/2023

		Support		in nature and no suitable alternative supplier exists.			
Resources (DS)	DN661605	BARIS support and maintenance	NEC Software	Exception 15.2 (v): Ongoing maintenance, updating and support of existing ICT hardware and/or software that are proprietary in nature and no suitable alternative supplier exists.	31.03.2024	£100,259	19/03/2023
Place	DN488616	Carriageway Recycling and Resurfacing Contract	Marlborough Highways	Exception 15.2 (v): Ongoing maintenance, updating and support of existing ICT hardware and/or software that are proprietary in nature and no suitable alternative supplier exists.	14.05.2024	£1,200,000	20/03/2023
Place	DN661762	Major Adaptions, Services and Repairs	Taylor Dolman	Exception 15.2 (iv): Repairs, services, works, parts, goods or materials are required relating to existing machinery, vehicles, plant or equipment of a proprietary nature, where no suitable alternative Supplier exists	01.04.2025	£170,000	20/03/2023
Resources (DS)	DN662619	Hosting and Support of Content Management System for Council Website	SQUIZ	Exception 15.2 (v): Ongoing maintenance, updating and support of existing ICT hardware and/or software that are proprietary in nature and no suitable alternative supplier exists.	28.02.2024	£86,135	24/03/2023
Resources (DS)	DN662740	Catita eSuite Data Management Solution Support and Maintenance	Capita	Exception 15.2 (v): Ongoing maintenance, updating and support of existing ICT hardware and/or software that are proprietary in nature and no suitable alternative supplier exists.	31.03.2024	£52,840	24/03/2023
Resources (DS)	DN662745	Choice Based Lettings & Home finder UK Subscription.	Home Connections	Exception 15.2 (v): Ongoing maintenance, updating and support of existing ICT hardware and/or software that are proprietary in nature and no suitable alternative supplier	31.03.2024	£57,744	24/03/2023

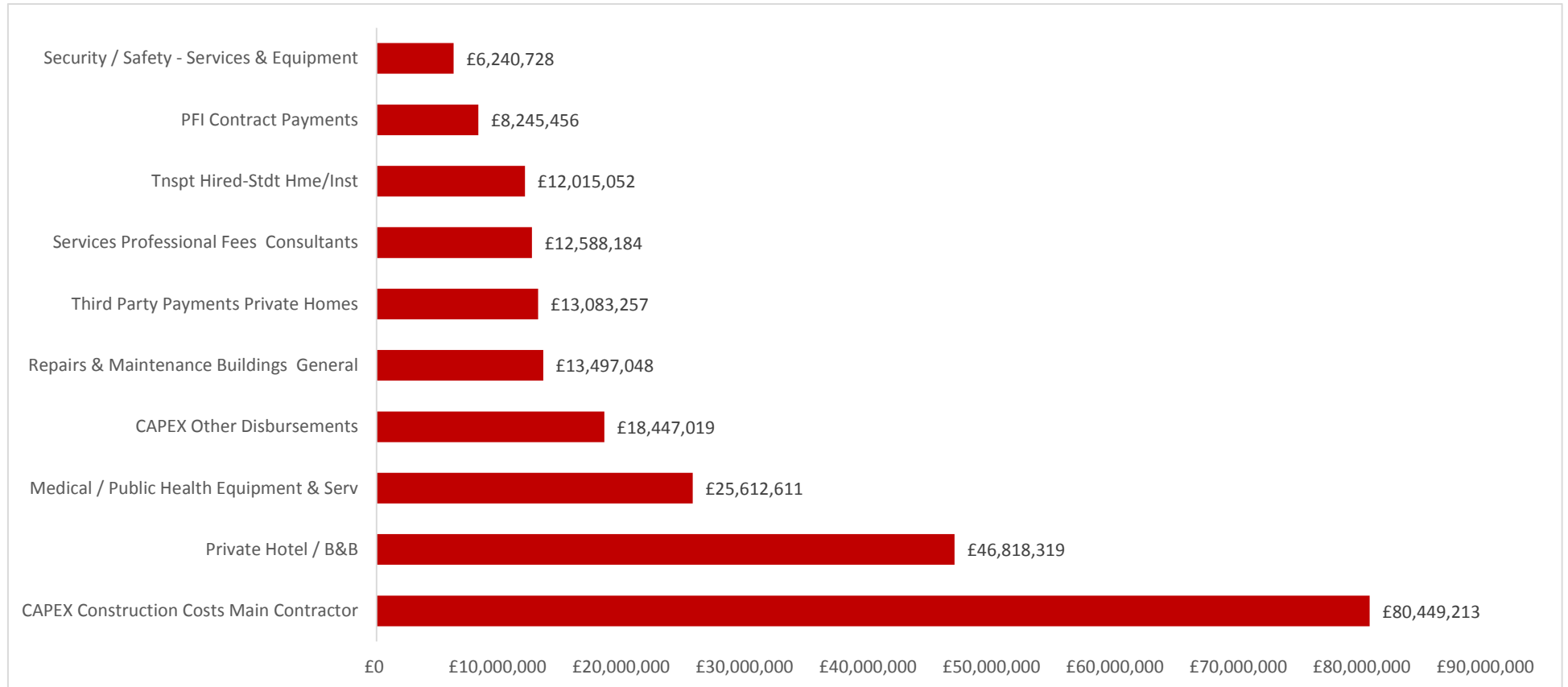
				exists.			
Resources (DS)	DN663311	Autodesk Licence Subscription	Symetri	Exception 15.2 (v): Ongoing maintenance, updating and support of existing ICT hardware and/or software that are proprietary in nature and no suitable alternative supplier exists.	06.03.2024	£46,255	29/03/2023
Resources	DN663351	Revenues and Benefits Call Centre and On Demand Services	Civica	Exception 15.2 (xiii): Procurement is over £100,000 where no tenders, no suitable tenders, no requests to participate or no suitable request to participate have been received in response to a tender process, provided that the initial conditions of the contract are met.	31.05.2023	£289,000	29/03/2023

Appendix C - Continued
Table of All Waivers April 2022 – March 2023

Department Name	LTP Reference	Procurement Title	Supplier	Value	Date	Reason
People	DN618416	Domestic Violence Refuge and IDVA Support	Solace Women's Aid	£571,514	03/07/2022	Rule 14 Original contract had no provision for extension, so awarded short term contract to allow time for new procurement. New procurement is in flight.
Place	DN379379	Litter and Street Scene Enforcement Service	Kingdom Services Group	£167,750	01/10/2022	Rule 14 Original contract had no provision for extension, so awarded short term contract to allow time for new procurement. New procurement is in flight.
Resources	DN639925	Banking Services	HSBC	£150,000	01/11/2022	Rule 14 Direct award due to the risk of changing banking provider, and competitive rates already provided through contract.
Resources (DS)	DN658207	Tiger team-to conduct an infrastructure review across LBE existing data centres	Smart Co Consulting	£50,000	27/02/2023	Rule 1.3 (iii) A desk top assessment of the market was carried out by the Service Department, outside of the LTP.

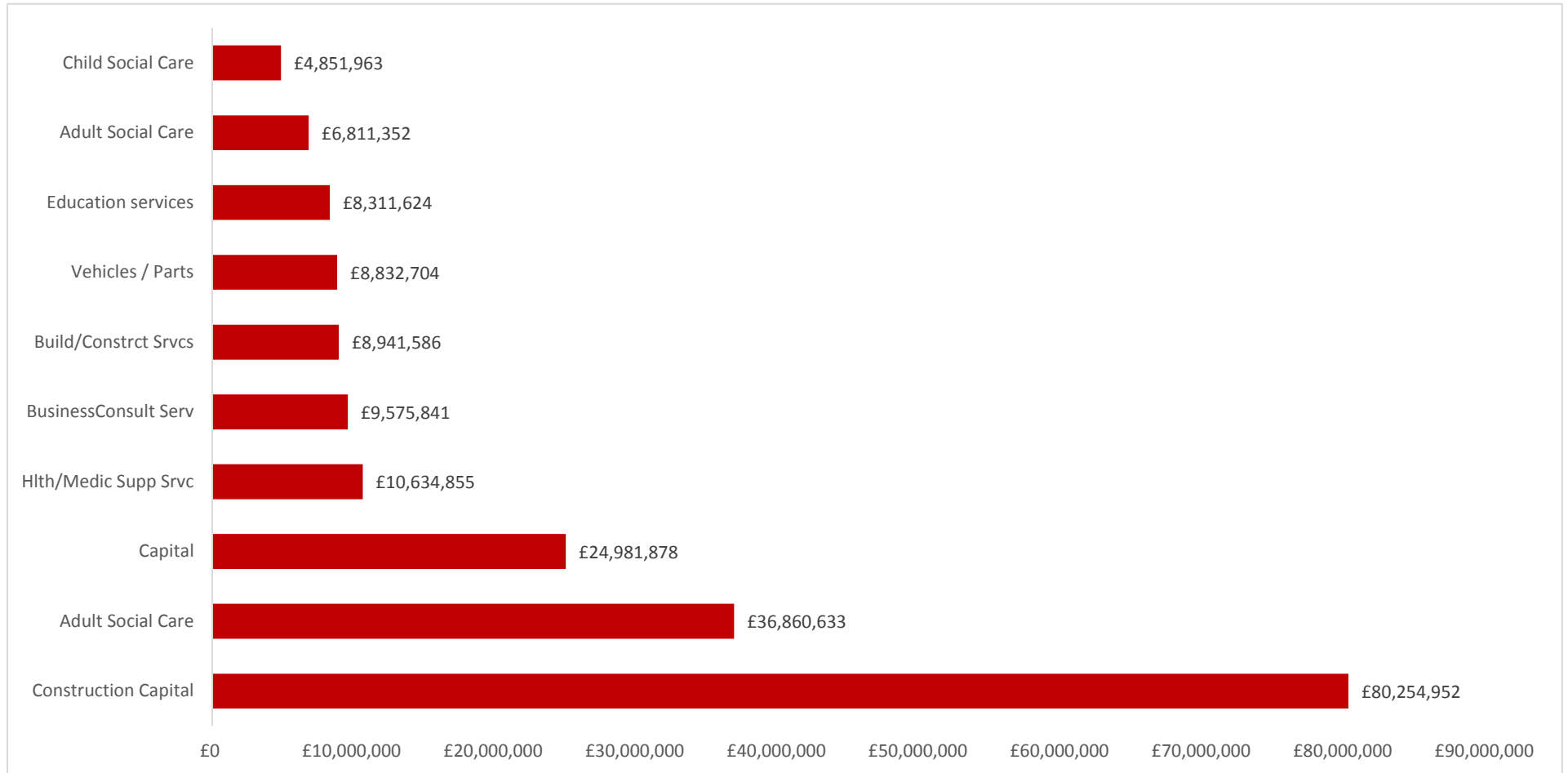
Appendix D

The Top 10 Commodities categorised by General Ledger Codes (finance categories). Spend in 2022/23:



Appendix D Continued

The Top 10 Commodities categorised by [UNSPSC](#) Codes (procurement categories). Spend in 2022/23:



Appendix E
Top Ten Contracts by value monitored monthly by Procurement Services

LTP Ref	Title	Dept	Start Date	End Date	Net Value	Spend to Date	Comments
DN372948	Meridian Water Strategic Infrastructure Works Overarching Framework Agreement linked to call off DN536116	Place	12/03/2021	11/03/2026	£135m	£6.6m*	Gold Framework contract managed by Turner & Townsend.
DN34935	LBE/LBN Joint PFI contract/PFI2	People	01/09/2004	31/08/2029	£114m	£80.3m	Platinum Meeting KPI's. 1 issue where financial penalty was issued and resolved.
DN553968	Exeter Road & Upton and Raynham Developments	Place	04/01/2022	21/06/2024	£91m	£9.6m	This contract has now been cancelled. Some elements moved to Joyce & Snells project.
DN38178	PFI Street Lighting Contract	Place	01/04/2006	01/03/2031	£73m	£84.6m**	Platinum Meeting KPI's not performance issues. Deed of variation being carried out.
DN35198	Highlands school PFI contract	People	25/02/1999	31/08/2025	£72m	£48.5m	Platinum Meeting KPIs. 1 issue which was resolved this month. Working on handover for 2025.
DN40935	Bulking Process & Disposal of Co-mingled Dry Recycling & Organic Waste	Place	29/08/2015	30/09/2023	£58m	£13.7m	This contract has been cancelled. Contract is now with the London Waste Authority which offers better value for money.
DN181203	Tender for the provision of passenger transport related services	Place	18/04/2022	17/04/2024	£45m	DPS Multiple suppliers	Gold Meeting KPIs Risk: small profit margins for providers

DN609662	Framework Agreement for the London Highway Maintenance Projects Framework (North Area)	Place	17/03/2022	31/03/2033	£30m	£500k	To be Classified. No performance issues reported.
DN297865	ENERGY (ELECTRICITY & GAS) FOR CORPORATE BUILDINGS & SCHOOLS	Place	18/10/2016	30/09/2024	£26.5m	£6.7m	Gold Billing issues that are mostly resolved. Investigating compensation payment.
DN218344	Parking, Traffic Enforcement and Ancillary Services	Place	24/08/2020	23/08/2026	£20.1m	£11.2m	Gold Meeting KPIs. 1 issue this month, resolved. Reviewing contract spend.

*Spend against call off contract with Vinci

** Additional projects were run via the contract. 1 for Trimming & dimming (cost savings) and 2 for changing to LED lighting.

Appendix F
Top 20 Suppliers by Spend 2022/23.

Vendor Name	2022/23 Spend	Type of Supply
Access UK limited	£40,955,963	Temporary Accommodation DPS
Matrix	£31,939,650	Temporary Agency Worker Contract
Vistry p'ships ltd - meridian 1	£10,859,377	Meridian 1 Master Supplier
Willmott Dixon interiors limited	£7,792,743	FM Contract
Mullaly & co limited	£7,195,990	Construction Contract
North Middlesex university hospital	£7,116,291	Sexual Health & 0 – 19 Supplier (public health)
Kenson Highways Ltd	£6,343,460	Highways Contract
John Graham Construction Ltd-cis	£6,233,105	Construction Contract
Hill Partnership Limited	£6,214,540	Construction Contract
Hutton Construction Limited	£5,456,758	Construction Contract
Lura Constructions Ltd-cis	£5,339,283	Construction Contract
Education Support (enfield2) ltd	£5,249,956	School PFI 2 (Stakes Field, Lea Valley)
S.W. Bruce & co Ltd	£5,121,176	Construction Contract
Housing Gateway Ltd	£5,066,857	Internal Trading Company
Barnet, Enf. & Haringey Mental Heal	£5,028,490	Various Community Health Services (OT, Speech & Language, Physio & Podiatry)
Wates Living Space (maint) Ltd	£4,332,801	Build the Change Contract
Enfield Lighting Services Ltd	£4,279,465	Street Lighting PFI Contract
NSL Limited	£4,213,427	Parking Enforcement Contract
Civica UK Ltd	£3,789,178	Consolidated ICT Contract with Civica
Lyncade Limited t/a Cavendish Radio	£3,754,239	SENd Taxi Supplier

Appendix G
Contracts with Extensions due in 2023 - 2024

LTP Ref	Title	Dept	End Date	Net Value
DN452526	Aids & Adaptations Term Contract	Place	12/05/2023	£3,600,000
DN471097	Appropriate Adults Service	People	30/06/2023	£550,000
DN544226	Sustainability consultancy contract	Place	20/07/2023	£92,200
DN330791	Strategic Planning and Policy Procurement	Place	23/08/2023	£3,500,000
DN586252	Meridian Water Heat Network Northern Extension: Zone A1 Design and Build	Place	25/08/2023	£2,440,335
DN644231	MW - DN428312 - Property Managing Agent for Meridian Water	Place	31/08/2023	£900,000
DN644760	MW - DN501611 - Commercial Advisory & Estate Management for the Meridian Water Regeneration Scheme	Place	31/08/2023	£630,000
DN576797	Service to provide Independent Review Officers and Child Protection Chairs	People	30/09/2023	£100,000
DN395392	16+ Semi-Independent Living Supported Accommodation Service	People	31/10/2023	£19,525,128
DN586256	Meridian Water Heat Network Northern Extension: Zone A2 Design and Build	Place	31/10/2023	£3,206,981
DN616867	Transitional Safeguarding Pilot Service	People	31/10/2023	£40,000
DN545268	Homelessness CMS	Resources	30/11/2023	£216,047
DN559744	Housing Property Asset Management System - APEX	Resources	30/11/2023	£180,915
DN449900	The Rudolph Walker Foundation	People	01/01/2024	£10,000
DN377707	Investment Management Consultancy Services for the London Borough of Enfield Pension Fund (National LGPS Framework)	Resources	09/02/2024	£250,000
DN384588	Corporate Insurance	Chief Executive	31/03/2024	£9,000,000
DN461548	Provision of the Healthwatch Enfield Service	People	31/03/2024	£1,015,000